

# SEC FORM-ACGR (FOR PC/RI)

# ANNUAL CORPORATE GOVERNANCE REPORT FOR PUBLIC COMPANIES AND REGISTERED ISSUERS

1.	For the fiscal year ended December 31, 2022
2.	SEC Registration Number CS201506309
3.	BIR Tax Identification Number 008-994-370-000
4.	Exact Name of the Issuer as specified in its charter <u>AIB MONEY MARKET MUTUAL FUND, INC.</u>
5.	Province, Country or other jurisdiction of incorporation or organization <u>Makati City, Philippines</u>
6.	Address of Principal Office
	11th floor, Multinational Bancorporation Centre 6805 Ayala Avenue, Makati City
7.	Postal Code 1226
8,	Issuer's telephone number, including area code (632) 8588 4242
9.	Former name, former address, and former fiscal year, if changed since last report
	N/A
10.	Industry Classification Code (For SEC's use only)

RECOMMENDATION

COMPLIANT/ NON-COMPLIANT

ADDITIONAL INFORMATION

**EXPLANATION** 

#### THE BOARD'S GOVERNANCE RESPONSIBILITIES

#### Principle 1. ESTABLISHING A COMPETENT BOARD

The company should be headed by a competent, working Board to foster the long-term success of the corporation, and to sustain its competitiveness and growth in a manner consistent with its corporate objectives and the long-term best interests of its shareholders/members and other stakeholders.

11	in a manner consistent with its corporate objectives and the long-term best interests of its shareholders/members and other stakeholders.				
R	ecommendation 1.1				
2	The Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.  The Board has an appropriate mix	COMPLIANT	Board is composed of individuals with extensive experience in the banking sector and capital markets.  Two of the directors are resource speaker/lecturer for various SEC concerns and fixed income resource courses.		
-	of competence and expertise.	COMPLIANT	All directors possess all the qualifications, and none of		
3	Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	COMPLIANT	the disqualifications of directors in an investment company as required under the \$RC and ICA.  Source Links:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a> BOD Credentials: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>		
R	ecommendation 1.2				
1	The Board is headed by a competent and qualified Chairperson.	COMPLIANT	The Chairman of the Board serves to represent all shareholders' and stakeholders' interests. He acts as a leader to help the other Directors fulfill their duties and to improve the efficiency and cohesiveness of the Board as a whole.		

Recomme	ndation 1.3		The qualifications of the Chairman can be found on the company's website and on the 2022 Definitive Information Statement.  Source links:  Chairman of the BOD Credentials: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>	
1 The con	npany provides a policy on g of directors.	COMPLIANT	Section 6 of the Board Charter: Director's Training and Development Program provides that the Board shall establish a comprehensive training and development program to enhance their skills, knowledge, and effectiveness.  Source Links:  Board Charter: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
progran		COMPLIANT	Section 6.6.3.A of the Board Charter provides that the newly appointed directors shall receive an orientation program to familiarize them with the Company's operations, governance framework, strategic direction, and key policies.  Directors attend in-house seminars on AMLA, Data Privacy Act, and updates on other relevant laws and regulation.	

Re	commendation 1.4		Source links:  Board Charter: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
1	The Board has a policy on board diversity.	COMPLIANT	Competence and qualification, apart from the requirements of the SRC and ICA, are the main consideration in nominating/electing the members of the board. The board is composed of four (4) male directors and one (1) female director. Four of them are bankers, while one is from the regulator side. Finally, age diversity has also been considered as the board is a mixed of both young and old individuals.  Source Links:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/ BOD Credentials: https://aibmmmfi.com/about/	
Re	commendation 1.5			ega and a garage of the second se
1	The Board is assisted by a Corporate Secretary.	COMPLIANT	The Company's Corporate Secretary is accountable for supporting the Board in carrying out its duties and	
2	The Corporate Secretary is a separate individual from the Compliance Officer.	COMPLIANT	obligations, including making business decisions in good faith. The credentials of the Company's Corporate Secretary are set forth on the company's website and on the 2022 Definitive Information Statement.	
3	The Corporate Secretary is not a member of the Board of Directors.	COMPLIANT	The Company's Corporate Secretary is a separate individual from the Compliance Officer.  The duties and responsibilities of the Corporate Secretary are distinct from those of the Compliance Officer.	

4	The Corporate Secretary attends annual training/s on corporate governance.	COMPLIANT	Credentials of the Compliance Officer can be found on the Company's website and on the 2022 Definitive Information Statement.  Source Links:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a> BOD & Key Officers Credentials: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a> Corporate Secretary attends seminar on Corporate Governance and other related topics at least once a year and in-house seminars on AMLA, Data Privacy Act and the Manual Privacy Act and the Privacy Act and the Privacy Act	
Re	commendation 1.6		others. Hours spent are approximately 20 hours.	
2	The Board is assisted by a Compliance Officer. The Compliance Officer has a rank of Senior Vice-President or an	COMPLIANT	The credentials of the Compliance Officer can be found on the company's website and on the 2022 Definitive Information Statement.	
	equivalent position with adequate stature and authority in the corporation.	COMPLIANT	Source Links:  Key Officers:  https://aibmmmfi.com/about/	
3	The Compliance Officer is not a member of the board.	COMPLIANT	2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/	
4	The Compliance Officer attends annual training/s on corporate governance.	COMPLIANT	Compliance Officer attends seminar on Corporate Governance and in-house seminars on AMLA, Data Privacy, and other related laws and regulations. Hours spent are approximately 20 hours	

## Principle 2. ESTABLISHING CLEAR ROLES AND RESPONSIBILITIES OF THE BOARD

The fiduciary roles, responsibilities, and accountabilities of the Board, as provided under the law, the company's articles of incorporation and bylaws, and other

le	legal pronouncements and guidelines should be clearly made known to all directors as well as to shareholders/members and other stakeholders.			
	ecommendation 2.1		and the state of t	akenojueis.
1	The Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company, shareholders and stakeholders.	COMPLIANT	Article IV Section C of the Manual on Corporate Governance provides that the Directors act in good faith and in the best interest of the Company in a manner characterized by transparency, accountability, and fairness.  Source Link:	
			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
Re	commendation 2.2			
1	The Board oversees the development and approval of the company's business objectives and strategy.	COMPLIANT	The business objective is straight forward, and that is to invest in Peso-denominated short-term securities or fixed-income instruments representing high-quality, liquid debt and monetary instruments.	
2	The Board oversees and monitors the implementation of the company's business objectives and strategy.	COMPLIANT	Source Link:  Manual on Corporate Governance:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
Re	commendation 2.3			
1	The Board ensures and adopts an effective succession planning program for directors, key officers and management.	COMPLIANT	Article IV Section J of the Manual on Corporate Governance provides that the Board adopts an effective succession planning for its Management.	
2	The Board adopts a policy for the retirement of directors and key officers.	COMPLIANT	Manual on Corporate Governance:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	

Re	commendation 2.4		
1	The Board aligns the remuneration of key officers and board members with the long-term interests of the company.	COMPLIANT	Article IV Section H of the Manual on Corporate Governance provides that the levels of remuneration of the Company should be efficient to be able to attract and retain the services of qualified and competent directors
2	The Board adopts a policy specifying the relationship between remuneration and performance.	COMPLIANT	and officers. A portion of the remuneration of Executive Directors may be structured or be based on corporate and individual performance.  Source Link:
3	The Directors do not participate in discussions or deliberations involving his/her own remuneration.	COMPLIANT	Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>
Re	commendation 2.5		
1	The Board has a formal and transparent board nomination and election policy.	СОМРЬІАМТ	
2	The Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	COMPLIANT	The policies on Board nomination and election are set
3	The Board nomination and election policy includes how the company accepted nominations from shareholders/members.	COMPLIANT	forth on Article VI Section B of the Manual on Corporate Governance.  Source Links:
4	The Board nomination and election policy includes how the board reviews the qualifications of nominated candidates.	COMPLIANT	Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
5	The Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement/removal of a director.  The Board has a process for	COMPLIANT	2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory- reports/
0	identifying the quality of	COMPLIANT	

	directors/trustees that is aligned with the strategic direction of the company.			
K	ecommendation 2.6			
1	The Board has overall responsibility in ensuring that there is a policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	COMPLIANT	Article V of the Manual on Corporate Governance provides that all related party transactions shall be reviewed by the appropriate approving body, as determined by the Board, to ensure that the Corporation's resources are not misappropriated or misapplied.	
2	The RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	COMPLIANT	The only RPT was the reimbursement of the penalties paid in the year 2021 for the violations of the Fund for the years 2018 to 2020 as directed by the Commission.  Source link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>	
Re	ecommendation 2.7			
1	The Board is primarily responsible for approving the selection of Management, led by the Chief Executive Officer (CEO) or his/her equivalent, and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive, as may be applicable).	COMPLIANT		AIB Money Market Mutual Fund, Inc. does not have these officers but the Boards of the Fund and the Fund Manager (FM) are primarily responsible in the selection of these officers.
2	The Board is primarily responsible for assessing the performance of Management, led by the CEO or his/her equivalent and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief	COMPLIANT		The Boards of the AIB Money Market Mutual Fund, Inc. and the FM are both responsible.

Audit Executive, as may be applicable).			
Recommendation 2.8			
The Board establishes an effective performance evaluation framework that includes a standard or criteria for assessment and ensures that Management's performance is on par with the standards set by the Board and Senior Management.	COMPLIANT	The Board establishes an effective performance management framework. Kindly see Article IV Section B of the Manual on Corporate Governance.	
The Board establishes an effective performance evaluation framework that includes a standard or criteria for assessment and ensures that personnel's performance is on par with the standards set by the Board and Senior Management.	COMPLIANT	Source Link:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
Recommendation 2.9			
1 The Board ensures that an appropriate internal control system is in place.	COMPLIANT	The Board monitors the Company's financial performance, reviews the effectiveness of management, and ensures the implementation of appropriate internal	
The internal control system includes a mechanism for monitoring and managing potential/actual conflicts of interest of the board members/trustees, management and shareholders/members.	COMPLIANT	controls.  Source Links:  Manual on Corporate Governance:     https://aibmmmfi.com/2022/05/24/corporate- governance-documents/  Board Charter:     https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
3 The Board adopts an Internal Audit Charter.	COMPLIANT	The Board, through the Audit Committee, evaluates and approves the annual internal audit plan.	

			Source Links:	
			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
			Audit Committee Charter: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
R	commendation 2.10			The second second
1	The Board ensures that the company has in place a sound enterprise risk management (ERM) framework to effectively	COMPLIANT	The Executive Committee guides the Board in reviewing and recommending changes to the Corporation's guidelines, risk management policies and compliance procedures.	
	identify, monitor, assess and manage key business risks.		Source Links:	
2	The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures, as	COMPLIANT	Manual on Corporate Governance:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
	well as the effectiveness of risk management strategies.		Executive Committee Charter:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
Re	commendation 2.11			7.09-7
1	The Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary duties.	COMPLIANT	The Board Charter can be downloaded from the	
2	The Board Charter serves as a guide to the directors/trustees in the performance of their functions.	COMPLIANT	Company's website at:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
3	The Board Charter is publicly available.	COMPLIANT		

#### **Principle 3. ESTABLISHING BOARD COMMITTEES**

The board committees should be set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, compliance and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all the board committees should be contained in their respective board committee charters.

#### Recommendation 3.1

1	The Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	COMPLIANT	Principle 3 and Recommendation 3.1 is embodied in Article VI of the Manual on Corporate Governance, which specified the Committees established by the Board and the composition and duties and responsibilities of each of the Committees.  Source Link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>	
Rε	ecommendation 3.2			
1	The Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	COMPLIANT	Article VI Section A of the Manual on Corporate Governance provides that the Company shall constitute an Audit Committee which will assist the Board in the performance of its oversight responsibility for the financial reporting process, system of Internal Control, audit process, and monitoring of compliance with applicable laws, rules, and regulations.  Source Link:	
			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	

2	The Audit Committee is composed of at least three (3) qualified non-executive directors, the majority of whom, including the Chairperson, are independent directors.	COMPLIANT	The Audit Committee is composed of three (3) directors, of which two (2) are Independent Directors including the Committee Chair. The Chairperson and the members are appointed by the Board on an annual basis following each annual shareholders' meeting.  Source Links:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>	
3	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	COMPLIANT	The members of the Audit Committee possess the experience and expertise required to fulfill the Committee's mandate. Each member of the Committee has an extensive experience in accounting and/or finance. The credentials of the Audit Committee members can be found on the Company's website and on the 2022 Definitive Information Statement.  Source Links:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a> BOD Credentials: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>	
4	The Chairperson of the Audit Committee is not the Chairperson of the Board or of any other committee.	COMPLIANT	The Audit Committee Chairman is not the Chairman of the Board nor Chair of any other Committee. The credentials of the Audit Committee Chairman can be found on the company's website and on the Company's 2022 Definitive Information Statement.	

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e Governance Committee
ince: /05/24/corporate- tatement: /05/24/sec-regulatory-
mmittee is composed of which are Independent ittee Chair. The are appointed by the wing each annual  ace: 05/24/corporate- atement: 05/24/sec-regulatory-

			Corporate Governance Committee Charter: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>	
and the second	ecommendation 3.4			
1	The Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	COMPLIANT	The Board established an Audit Committee and Corporate Governance Committee responsible for the oversight of the company's risk management. The election of members of each committee is done annually during the Corporation's Organizational Meeting.  Source Link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>	
2	The BROC is composed of at least three (3) members, the majority of whom should be independent directors, including the Chairperson.	COMPLIANT	The members of the Audit Committee and Corporate Governance Committee including their position are published on the Company's website at: https://aibmmmfi.com/about/  The qualifications of the members are set out in pages 13 to 15 of the 2022 Definitive Information Statement.  Source Link:  2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/	
3	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	COMPLIANT	The members of the Audit and Corporate Governance Committees possess the experience and expertise required to fulfill each of the Committee's mandate. Each member of the Committee has an extensive experience in accounting and/or finance.	

		Source Link:  Manual on Corporate Governance:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
Recommendation 3.5		
All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.  The Committee Charters provide standards for evaluating the performance of a committee and its members.	COMPLIANT	All established Committees have a Committee Charter which can be found on the Company's website.  Source Links:  Committee Charters: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/

### **Principle 4. FOSTERING COMMITMENT**

To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

#### Recommendation 4.1

1	The Directors attend and actively participate in all meetings of the Board, Committees and shareholders/members in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.	COMPLIANT	Directors, unless precluded by illness, death in the immediate family, major accidents, or other equivalent causes, attend Board and Committee meetings and actively engage in discussions and decisions in an objective way, whether in person or via videoconferencing.  Source Link:	
2	The Directors review meeting materials for all Board and Committee meetings.	COMPLIANT	Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
3	The Directors ask the necessary questions or seek clarifications	COMPLIANT	Directors are encouraged to ask the necessary inquiries or seek clarifications and justifications during the Board of Directors' and Committee meetings.	

and explanations during the Board and Committee meetings.		
Recommendation 4.2		
1 Non-executive directors concurrently serve in not more than ten (10) public companies and/or registered issuers. If concurrently sitting in at least three (3) publicly listed companies, the maximum concurrent directorships shall be five (5) public companies and/or registered issuers.	COMPLIANT	The Company has a policy on Multiple Board Seats as defined in Article IV Section G of the Manual on Corporate Governance.  Source Link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>
Recommendation 4.3		
The Directors notify the company's board before accepting a directorship in another company.	COMPLIANT	Article IV Section G of the Manual on Corporate Governance provides that the directors must notify the Company's Board before accepting a directorship in another company.  Source link:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
Principle 5. REINFORCING BOARD IN		
CONTROL OF THE PROPERTY OF THE	an objective and in	ndependent judgment on all corporate affairs.
Recommendation 5.1		
The Board is composed of a majority of non-executive directors who possess the necessary qualifications.	COMPLIANT	The majority of the Board members who possess the necessary qualifications are non-executive directors.  The composition of the Board can be found on the Company's website at: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> or on the 2022 Definitive Information Statement.  Source Links:  BOD Composition: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a>

			2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>	
1	The Board has at least two (2) independent directors or such number as to constitute one-third (1/3) of the board, whichever is higher.	COMPLIANT	Three (3) out of five (5) directors are independent  Source Links:  BOD Composition: https://aibmmmfi.com/about/  2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/	
Re	ecommendation 5.3			
1	The independent directors possess all the qualifications and none of the disqualifications to hold the position.	COMPLIANT	The Independent Directors possess all the qualifications and none of the disqualifications to hold the position.  The qualifications of the Independent Directors can be found on the Company's website at: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> and on the 2022  Definitive Information Statement.  Source Links:  BOD Composition: <a href="https://aibmmmfi.com/about/">https://aibmmmfi.com/about/</a> 2022 Definitive Information Statement: <a href="https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/">https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/</a>	
Re	commendation 5.4			
1	The company perpetually bars an independent director from serving in such capacity after the term limit of nine (9) years.	COMPLIANT	Article IV (Independent Directors) Section E.3.D of the Manual on Corporate Governance provides that the Company perpetually bars an independent director from serving in such capacity after the term limit of nine (9) years.  Source link:	

			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	***
2	In the instance that the company retains an independent director in the same capacity after nine (9) years, the Board provides meritorious justification and seeks shareholders'/members' approval during the annual regular meeting.	COMPLIANT	None of the incumbent Independent Directors of the Company have held office for a total of nine (9) years.	
100	ecommendation 5.5			
1	The positions of Chairperson of the Board and Chief Executive Officer (or its equivalent) are held by separate individuals.		The Chairman of the Board is a separate individual from the Chief Executive Officer.  Source Links:	
		COMPLIANT	BOD and Key Officers: https://aibmmmfi.com/about/	
			2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/	
2	The Chairperson of the Board and Chief Executive Officer (or its equivalent) have clearly defined responsibilities.	COMPLIANT	The duties and responsibilities of the Chairman of the Board and those of the Chief Executive Officer are clearly defined in Article VII of the Manual on Corporate Governance.  Source Link:	
			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
AND DESCRIPTION OF THE PARTY OF	commendation 5.6			
1	The Board designates a lead director among the independent		Source Link:	
	director among the independent directors if the Chairperson of the Board is not an independent director.	COMPLIANT	Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	

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Recommendation 5.7  1 The Directors/Trustees with material interest in a transaction affecting the corporation fully disclose his/her adverse interest, abstain from taking part in the deliberations for the same, and recuse from voting on the approval of transaction.	COMPLIANT	No director has material interest in a transaction affecting the fund.	
Recommendation 5.8			
The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance, and risk functions, without any executive directors present.	COMPLIANT	The Audit Committee has the authority to hold separate periodic meetings with the External Auditor and heads of the internal audit and compliance, withoutany executive directors present. Such meetings are held before the start of the Audit process and before the release of the Annual Financial Statements to present the findings of the External Auditor and to validate that	
The meetings are chaired by the lead independent director, if applicable.		the management is cooperative during the Audit process.  Source Link:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/	
Principle 6. ASSESSING BOARD PERI	FORMANCE		
The best measure of the Board's effect	iveness is through	an assessment process. The Board should regularly car	ry out evaluations to appraise its performance
as a body, and assess whether it posse	sses the right mix o	f backgrounds and competencies.	
Recommendation 6.1			
The Board conducts an annual self-assessment of its performance as a whole.	COMPLIANT		
The Chairperson conducts an annual self-assessment of his performance.	COMPLIANT	The Compliance Officer created an annual assessment form to assist the Board in doing the self-assessment.	
3 The individual members conduct			

a self-assessment of their

performance.

COMPLIANT

4   Each committee conducts a self-	COMPLIANT	
assessment of its performance.	COMPLIANT	
Recommendation 6.2		
The Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors/trustees and committees.	COMPLIANT	The Corporate Governance Committee is accountable in overseeing the evaluation of the Board of Directors and Committees, including assessing their performance, effectiveness, and adherence to applicable policies.  Source Links:
2 The system allows for a feedback		Manual on Corporate Governance:
mechanism from the		https://aibmmmfi.com/2022/05/24/corporate-
Shareholders/members.  Principle 7. STRENGTHENING BOARI	COMPLIANT	Corporate Governance Committee Charter: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
		standards, taking into account the interests of all stakeholders.
Recommendation 7.1	apply mgn cuitars	standards, taking into account the litterests of all stakenolders.
The Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of board members.  The Code is properly	COMPLIANT	The Board adopts a Code of Ethics which provide standards for professional and ethical behavior. The Company's Code of Ethics can be downloaded from the Company's website.  Source Links:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>
disseminated to the members of Board.	COMPLIANT	Code of Ethics:

3	The Code is disclosed and made available to the public through the company website.	COMPLIANT	https://aibmmmfi.com/2022/05/24/corporate-governance-documents/			
R	ecommendation 7.2					
1	The Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	COMPLIANT	The Company's Code of Ethics is posted and can be downloaded from the Company's website at: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>			
			Source Link:			
			Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>			
			DISCLOSURE AND TRANSPARENCY			
P	rinciple 8. ENHANCING COMPANY D	DISCLOSURE POLI				
T	ne Board should establish corporate		s and procedures that are practical and in accordan	ace with generally accepted best practices and		
re	gulatory expectations,		•	o y random and		
100000000000000000000000000000000000000	ecommendation 8.1					
1	The Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to	COMPLIANT	The Company's policy on Disclosures and Transparency is set forth on Article XIV of the Manual on Corporate Governance.  Source Link:			
	shareholders/members and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.		Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/			
Peter Company of the Peter Company	Recommendation 8.2					
1	The company has a policy requiring all directors to disclose/report to the company any dealings in the company's shares within five (5) business days.	COMPLIANT	The Company's policy on Disclosures and Transparency is set forth on Article XIV of the Manual on Corporate Governance			

2	The company has a policy requiring all officers to disclose/report to the company any dealings in the company's shares within five (5) business days.	COMPLIANT	Source Links:  2022 Audited Annual Financial Statements: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/ Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/			
R	ecommendation 8.3					
1	The company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	COMPLIANT	The corporate governance policies, programs and procedures are contained in the Company's Manual on Corporate Governance.			
2	The company's MCG is submitted to the SEC.	COMPLIANT	The Manual on Corporate Governance can be downloaded from the Company's website at: <a href="https://aibmmmfi.com/2022/05/24/corporate-">https://aibmmmfi.com/2022/05/24/corporate-</a>			
3	The company's MCG is posted on the company website.	COMPLIANT	governance-documents/			
R	ecommendation 8.4					
1	The company's corporate governance policies and practices and all relevant information are disclosed in its Annual Corporate Governance Report (ACGR).	COMPLIANT	Source Link:  2021 ACGR: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/			
2	The company's ACGR is submitted to the SEC.	COMPLIANT	For uploading once submitted to the Commission			
3	The company's ACGR is posted on the company website.	COMPLIANT				
D	in the O CEDENCIAL PROPERTY OF THE PROPERTY OF	VAY AVIPANIANIA				
Th	Principle 9. STRENGTHENING EXTERNAL AUDITOR'S INDEPENDENCE AND IMPROVING AUDIT QUALITY  The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor's independence and enhance audit quality.					
Re	commendation 9.1					
1	The Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of external auditors.	COMPLIANT	The Audit Committee is accountable to recommend the appointment, re-appointment, removal and fees of the External Auditor.			

3	The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and the shareholders/members.  For the removal of external	COMPLIANT	Source Links:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/  2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory- reports/  The Company appointed Isla Lipana & Co., PwC Member	
	auditor, the reasons for such removal or change are disclosed to the SEC, the shareholders/members, and the public through the company website and required disclosures.	COMPLIANT	Firm in 2022. This was approved by the Stockholders in a special meeting in August 2022. The appointment was disclosed to the SEC through its Current Report submitted.  Source Link:  2022 SEC Form 17-C (Special Meeting)  https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/	
Re	commendation 9.2			o de la constante de la consta
1	The Audit Committee Charter includes the Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. exercising effective oversight to review and monitor the external auditor's independence and objectivity; and	COMPLIANT	The Company's Audit Committee Charter can be downloaded from the Company's website at: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/	

	iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.			
2	The Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	COMPLIANT		
Ke	commendation 9.3			
1	The company discloses the nature of non-audit services performed by its external auditor in the Annual Report to manage potential conflict of interest cases.	COMPLIANT	No non-audit service was performed by the external auditor.	
	The Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	COMPLIANT	The duties and responsibilities of the Audit Committee are set forth on Article VI Section A of the Manual on Corporate Governance and on the Audit Committee Charter  Source Link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a> Audit Committee Charter: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>	

Principle 10. INCREASING FOCUS ON	NON-FINANCIAL	AND SUSTAINABILITY DEPORTING	
The Board should ensure that the comp	pany discloses mat	rerial and reportable non-financial and sustainability iss	CHAC
Recommendation 10.1	pully uncloses may	and reportable non-imalicial and sustamability iss	sues.
The Board has a clear and focused strategy on the disclosure of nonfinancial information.	COMPLIANT	The Company's policy on Disclosures and Transparency is set forth on Article XIV of the Manual on Corporate Governance  Source Link:	
		Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
The company discloses to all shareholders/members and other stakeholders the company's strategic and operational objectives with emphasis on the management of environmental, economic, social and governance (EESG) issues of its business which underpin sustainability.	COMPLIANT	The Company's policy on Disclosures and Transparency is set forth on Article XIV of the Manual on Corporate Governance  Source Link:  Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate-governance-documents/	
		ST-EFFICIENT ACCESS TO RELEVANT INFORMATION	
informed decision-making by investors,	ehensive and cost- stakeholders and	efficient communication channel for disseminating rele other interested users.	vant information. This channel is crucial for an
Recommendation 11.1			
The company has a website to ensure a comprehensive, cost-efficient, transparent and timely manner of disseminating relevant information to the public.		Website: https://aibmmmfi.com/	
	COMPLIANT		

### INTERNAL CONTROL AND RISK MANAGEMENT FRAMEWORKS

# Principle 12. STRENGTHENING INTERNAL CONTROL AND RISK MANAGEMENT SYSTEMS

To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management system.

Val. 200 70	id enterprise risk management syste.	111.	
R	ecommendation 12.1	N. C.	
	The company has an adequate and effective internal control system in the conduct of its business.		The Company, through its Audit Committee, ensures that there is an adequate and effective internal control system in the conduct of its business.  Source Links:
		COMPLIANT	
		GOMI LIAIVI	Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/ Prospectus: https://drive.google.com/file/d/1tze56bZjYUAfKbnthk 2WPCNFmhXGuqKM/view
2	The company has an adequate and effective enterprise risk management framework in the conduct of its business.		The Company, through its Audit Committee, ensures that there is an adequate enterprise risk management framework in the conduct of its business.  Source Link:
		COMPLIANT	2022 Annual Report: https://aibmmmfi.com/2022/05/24/sec-regulatory- reports/
			Audit Committee Charter: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
Re	commendation 12.2		
1	The company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services	COMPLIANT	It will be provided by the parent company.
	designed to add value and improve the company's operations.	FIVATURE A CVA	EDCIC DEL TUONCHID MUTHI CHA DIVIOLI DEDC (MINADED)
	CUL	ITVALING A SYN	ERGIC RELATIONSHIP WITH SHAREHOLDERS/MEMBERS

Principle 13. PROMOTING SHAREHOLDER/MEMBER RIGHTS				
The company should treat all sharehold	ders/members fai	rly and equitably, and also recognize, protect and facilitate the exercise of their rights.		
Recommendation 13.1				
1 The Board ensures that basic shareholder/member rights are disclosed in the Manual on Corporate Governance.	COMPLIANT	The shareholder/member rights are disclosed on Article XII of the Manual on Corporate Governance.  Source Link:  Manual on Corporate Governance: <a href="https://aibmmmfi.com/2022/05/24/corporate-governance-documents/">https://aibmmmfi.com/2022/05/24/corporate-governance-documents/</a>		
Recommendation 13.2		1 Charles and the second of th		
The Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders'/Members' Meeting with sufficient and relevant information at least twenty-one (21) days before the meeting.	COMPLIANT	The shareholders are encouraged to actively participate in the Annual Shareholders' Meeting. Notice of such meeting are sent to all shareholders at least twenty-one (21) days before the meeting.  Source Link:  2022 Definitive Information Statement: https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/		
Recommendation 13.3				
The Board encourages active shareholder/member participation by making the result of the votes taken during the most recent Annual or Special Shareholders'/Members' Meeting publicly available the next working day.	COMPLIANT	The shareholders are encouraged to actively participate in the Annual Shareholders' Meeting. The Current Report on the result of the 2022 Annual Shareholders' Meeting can be downloaded from the Company's website.  Source Link:  2022 Current Report:  https://aibmmmfi.com/2022/05/24/sec-regulatory-reports/		

2	The minutes of the Annual and Special Shareholders'/Members' Meetings were made available on the company website within five (5) business days from the date of the meeting.	COMPLIANT	The minutes of the Annual Shareholder's Meeting are uploaded on the website at:  https://aibmmmfi.com/2022/05/24/corporate-governance-documents/
1	ecommendation 13.4		
1	The Board makes available, at the option of a shareholder/member, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	COMPLIANT	Article XII of the Manual on Corporate Governance provides that it shall be the duty of the directors to promote shareholder rights and provide an adequate venue for them to seek timely redress for violation of their rights. The ADR Manual is being drafted.  Source Link:
			Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/
R	ecommendation 13.5		ast strategy decentration
1	The Board establishes an Investor Relations Office (IRO) or Customer Relations Office (CRO) or its equivalent to ensure constant engagement with its shareholders/members.	COMPLIANT	AIB Money Market Mutual Fund, Inc. has the following contact channels to ensure constant engagement with shareholders/members:  Telephone No.: (02) 8588-4242 Fax No.: (02) 8845-2187
2	The IRO or CRO or its equivalent is present at every shareholders'/members' meeting.	COMPLIANT	Email Address: information@aibaami.com Website: https://aibmmmfi.com/
			DUTIES TO STAKEHOLDERS
Pr	inciple 14. RESPECTING RIGHTS OF	STAKEHOLDERS	AND EFFECTIVE REDRESS FOR VIOLATION OF STAKEHOLDER'S RIGHTS
Th	e rights of stakeholders established	by law, by contract	tual relations and through voluntary commitments must be respected. Where stakeholders' rights
all	u/or interests are at stake, stakeholde	ers should have the	e opportunity to obtain prompt effective redress for the violation of their rights.
1	commendation 14.1  The Board identifies the		
1	The Board identifies the company's various stakeholders and promotes cooperation between them and the company in	COMPLIANT	Article XIII of the Manual on Corporate Governance provides the duties of the Company to its Stakeholders.

	creating wealth, growth and sustainability.		The Company is committed to always keeping its stakeholders informed through its website at: <a href="https://aibmmmfi.com/">https://aibmmmfi.com/</a>	
			Source Link:	
			Manual on Corporate Governance:  https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
R	ecommendation 14.2			
1	The Board establishes clear policies and programs to provide a mechanism on the fair treatment, protection and enforcement of the rights of stakeholders.	COMPLIANT	The Company has policies and activities in place to protect the rights and interests of its various stakeholders. Kindly see Article XIII of the Manual on Corporate Governance.  Source Link:	
	State Horders,		Manual on Corporate Governance: https://aibmmmfi.com/2022/05/24/corporate- governance-documents/	
Pı	inciple 15. ENCOURAGING EMPLO	YEES' PARTICIPAT	ION	
Α		on should be devel	loped to create a symbiotic working environment co	nsistent with the realization of the company's
A STATE OF THE PARTY OF	ecommendation 15.1	nee godis.		
1	The Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.	NON- COMPLIANT		AIB Money Market Mutual Fund, Inc. has no employees, as it is being operated by the FM.
Re	commendation 15.2			
1	The Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Business Conduct and Ethics.	NON- COMPLIANT		AIB Money Market Mutual Fund, Inc. has no employees, as it is being operated by the FM.

The Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.  Recommendation 15.3	NON-		AIB Money Market Mutual Fund, Inc. has no employees, as it is being operated by the FM.
The Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	COMPLIANT	The Company established a Whistleblowing Policy which outlines the procedures and protections for employees of the Fund Manager, stakeholders, and third parties to report concerns regarding unethical behavior, misconduct, fraud, or any other wrongdoing within Investment Companies in the Philippines.	
The Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	COMPLIANT	The Whistleblowing Policy can be downloaded from the Company's website.  Source Link:	
3 The Board supervises and ensures the enforcement of the whistleblowing framework.	COMPLIANT	https://aibmmmfi.com/2022/05/24/corporate-governance-documents/	:
Recommendation 16.1	onsible in all its d	CIAL RESPONSIBILITY  ealings with the communities in which it operates. It  ve manner that is fully supportive of its comprehensive	t should ensure that its interactions serve its and balanced development.
The company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.	COMPLIANT	With the assistance of its fund manager, the fund has formulated a financial literacy program that aims to assist the government in enhancing the financial capability and inclusion in the country.	

Pursuant to the requirement of the Securities and Exchange Commission, this Annual Corporate Governance Report for Public Companies and Registered Issuers is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on 2 6 2023.

Robert Charles M. Lehmann

Chairman

Augusto M. Cosio, Jr. Independent Director Servando B. Alvarez Jr.

President

Atty. Justina F Callangan Independent Director Stanley L. Saguinsin

Corporate Secretary

Vicente Julian A. Sarza Independent Director

**SUBSCRIBED AND SWORN** to before me this indicated below:

JUN 2 6 2023

, affiants exhibiting their valid government identification cards as

NAME	COMPETENT EVIDENCE OF IDENTITY	DATE / PLACE ISSUED
Robert M. Lehmann	Passport / P9363795B	Mar. 26, 2022 / Manila
Servando B. Alvarez Jr.	UMID / CRN 0003-8309275-1	
Augusto M. Cosio Jr.	UMID / CRN 0111-2594016-7	
Atty. Justina F. Callangan	UMID / CRN 006-0055-9875-7	
Vicente Julian A. Sarza	Passport / P3061244B	Oct. 3, 2019 / DEA NCR South
Stanley L. Saguinsin	Driver's License / N11-84-041478	ATTY-GERVACIO

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Series of 2023

Notary Public City of Makati
Until December Arty PUBLIC
IBP No. 05729-Lifetime Member
MCLE Compliance No. VII-0022734
valid until April 14, 2025
Appointment No. M-39 (2023-2024)
PTR No. 9563522 Jan. 3, 2023/ Makati
Makati City Roll No. 40091
101 Urban Ave. Campos Rueda Bldg.
Brgy. Pio Del Pilar, Makati City